and contribution to achieving organizational goals, including an employee's behavior and professional demeanor (actions, attitude, and manner of performance), as demonstrated by his or her approach to completing work assignments.

Performance Review Authority means one or more management officials who manage and oversee the operation of one or more pay pools and ensure procedural and funding consistency among pay pools under its authority.

Principal Staff Assistants means senior officials of the Office of the Secretary who report directly to the Secretary or Deputy Secretary of Defense.

Promotion means the movement of an employee from one pay band to a higher pay band while continuously employed. This includes movement of an employee currently covered by a non-NSPS Federal personnel system to an NSPS position determined to be at a higher level of work.

Rating of record means the final numerical rating and associated narrative justification assigned to a performance appraisal by a Pay Pool Manager—

- (1) After completion of an appraisal period covering an employee's performance of assigned duties against performance expectations over the applicable period; or
- (2) As needed following an unacceptable rating of record to reflect a substantial and sustained change in the employee's performance since the last rating of record.

Reassignment means the movement of an employee, either employee-initiated or management-directed, to a different position or set of duties in the same or a comparable pay band while continuously employed. This includes the movement of an employee currently covered by a non-NSPS Federal personnel system to an NSPS position determined to be at a comparable level of work.

Reduction in band means the voluntary or involuntary movement of an employee from one pay band to a lower pay band on a permanent basis while continuously employed. This includes movement of an employee currently covered by a non-NSPS Federal personnel system to an NSPS position determined to be at a lower level of work.

Secretary means the Secretary of Defense, consistent with 10 U.S.C. 113.

SES means the Senior Executive Service established under 5 U.S.C. chapter 31. subchapter II.

SL/ST refers to an employee serving in a senior-level position paid under 5 U.S.C. 5376. The term "SL" identifies a senior-level employee covered by 5 U.S.C. 3324 and 5108. The term "ST" identifies an employee who is appointed under the special authority in 5 U.S.C. 3325 to a scientific or professional position established under 5 U.S.C. 3104.

Unacceptable performance means performance of an employee which fails to meet one or more performance expectations, as amplified through work assignments or other instructions, for which the employee is held individually accountable.

## § 9901.104 Scope of authority.

The authority for this part is 5 U.S.C. 9902. The provisions in the following chapters of title 5, U.S. Code, and any related regulations, may be waived or modified in exercising the authority in 5 U.S.C. 9902:

- (a) Chapter 43, dealing with performance appraisal systems;
- (b) Chapter 51, dealing with General Schedule job classification;
- (c) Chapter 53, dealing with pay for General Schedule employees, and pay for certain other employees, except as provided in §9901.303; and
- (d) Chapter 55, subchapter V, dealing with premium pay, except sections 5544 and 5545b.

## §9901.105 OPM coordination and approval.

(a) The Secretary will coordinate with or request approval from OPM in advance, as applicable, regarding the proposed promulgation of certain implementing issuances and certain other actions related to the ongoing operation of the NSPS where such actions could have a significant impact on other Federal agencies and the Federal civil service as a whole. Pre-decisional coordination under paragraph (b) of this section is intended as an internal DoD/OPM matter to recognize the Secretary's special authority to direct the operations of DoD pursuant to title 10,

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- U.S. Code, as well as the Director's institutional responsibility to oversee the Federal civil service system pursuant to 5 U.S.C. chapter 11. Approval from OPM is required in certain circumstances, as provided in paragraph (c) of this section.
- (b) DoD will coordinate with OPM prior to—  $\,$
- (1) Establishing or substantially revising career groups, occupational pay schedules, and pay bands under §§ 9901.211 and 9901.212(a);
- (2) Establishing alternative or additional qualification standards for a particular occupational series, career group, occupational pay schedule, and/or pay band under §9901.212(d) that significantly differ from Governmentwide standards:
- (3) Establishing alternative or additional occupational series for a particular career group or occupation under §9901.221(b)(1) that differ from Governmentwide series and/or standards:
- (4) Establishing alternative or additional classification criteria for a particular career group or occupation under §9901.221(b)(1) that differ from Governmentwide classification standards:
- (5) Establishing maximum rates of base salary under §9901.312(a);
- (6) Establishing a higher adjusted salary rate cap for a designated category of positions under §9901.312(d);
- (7) Approving waivers under §9901.313(a)(3) of the normally applicable aggregate compensation limit;
- (8) Establishing and adjusting pay ranges for occupational pay schedules and pay bands under §§ 9901.321(a) and 9901.322:
- (9) Determining targeted general salary increases under §9901.323(a)(2); and
- (10) Establishing and adjusting targeted local market supplements under  $\$\$\,9901.332(c)$  and 9901.333(b).
- (c) The Secretary will request approval from the Director prior to—
- (1) Establishing policies regarding the student loan repayment program under §9901.303(c) that differ from Governmentwide policies with respect to repayment amounts and service commitments;

- (2) Approving waivers of normally applicable premium pay limitations, as authorized under §9901.362(a)(2);
- (3) Determining pay bands for which an FLSA-exempt employee is paid overtime at an hourly rate equal to the employee's adjusted base salary hourly rate, as authorized under § 9901.362(b)(6)(i); and
- (4) Establishing new hazardous duty pay categories under §9901.362(i)(3).
- (d) When a matter requiring OPM coordination is submitted to the Secretary for decision, the Director will be provided an opportunity, as part of the Department's normal coordination process, to review and comment on the recommendations and officially concur or nonconcur with all or part of them. The Secretary will take the Director's comments and concurrence/nonconcurrence into account, advise the Director of his or her determination, and provide the Director with reasonable advance notice of the effective date of the matter. Thereafter, the Secretary and the Director may take such action as they deem appropriate, consistent with their respective statutory authorities and responsibilities.
- (e) The Secretary and the Director fully expect their staffs to work closely together on the matters specified in this section, before such matters are submitted for official OPM coordination or approval and DoD decision, so as to maximize the opportunity for consensus and agreement before an issue is so submitted.

## § 9901.106 Relationship to other provisions.

- (a)(1) The provisions of title 5, U.S. Code, are waived, modified, or replaced to the extent authorized by 5 U.S.C. 9902 to conform to the provisions of this part.
- (2) This part must be interpreted in a way that recognizes the critical national security mission of the Department, and each provision of this part must be construed to promote the swift, flexible, effective day-to-day accomplishment of this mission, as defined by the Secretary.
- (b)(1) For the purpose of applying other provisions of law or Government-wide regulations that reference provisions under chapters 43, 51, 53, and 55